

*Centre de Compétence  
de la Puissance Aérienne Interarmées*



*Joint Air Power Competence Centre*

## Reason for Being

- The current NATO Command Arrangements (NCA) do not provide the needed central and strategic-level representation of Combined and Joint Air and Space Power as an integral feature.
- The specialised Centre of Excellence for Combined and Joint Air and Space Power is to provide the required mission-driven competence to the NATO Command Structure as an added value.

## 2002 Original DEU-Intention

- Establish a NATO Joint Air Power Centre of Excellence (COE)
  - Add value to the emerging new NATO Command Structure
  - Follow NATO-guidance in MC 324/1, ANNEX B
  - Develop a Concept of Operations in support of Transformation
  - Invite RFAS-Nations to join and sponsor the future COE
  - Build the COE on in-place RFAS-resources (MC 324/1, Guiding Principles)
  - Exploit extant RFAS strategic-level capabilities
  - Include collocated synergy opportunities at Kalkar

## Envisaged Added Value

- Concentration of combined and joint Air and Space Power expertise
- Central and strategic level competence
- Authoritative transformational capabilities
- Supporting ACT and ACO and Sponsoring Nations
- Proactive and responsive, innovative and with specific focus
- Complementary to the NCS as an “outsourced capability”

# Conceptual Framework

Bi- SC FRT Final Report

MC 324/1

MCM-236-03

JAPCC CONOPS

RFAS MOU  
and  
Lessons Learned

Memorandum of Understanding

Technical Arrangement

JAPCC Staff Directives

JAPCC Annual Programme of Work

# Historical Events

- 16 December 2002
  - DEU CoAS outlined DEU views on the creation of the JAPCC as a COE
- 16 May 2003
  - DIMS forwarded MC 324/1 to the NAC; the JAPCC is listed as a COE
- 30 June 2003
  - SACEUR/SACT sent the Functional Review Team Final Report to CMC; outsourcing mentioned as a functional gap-filler option
- 31 July 2003
  - DEU Air Staff drafted the JAPCC-CONOPS
- 03 September 2003
  - DEU CoAS invited RFAS-Nations to consider sponsoring of the JAPCC

# Historical Events

- 20 October 2003
  - Bi-SC COS forwarded to DIMS advice on the future, destination and residual roles of RFAS and the suitability/feasibility of the JAPCC
  
- 20/21 October 2003
  - Initial HQ SACT COE Conference
  
- 25/26 November 2003
  - Initial JAPCC Development Conference
  
- 04 December 2003
  - DIMS forwarded MCM-236-3 MC Concept for COEs to NAC

# Historical Events

- 16 December 2003
  - Dir RFAS forwarded the requested JAPCC Draft TOR, Staff Outline Structure and Implementation/Transition Plan to DEU CoAS
- 23 December 2003
  - DEU Air Staff initiated the consultation process to develop the multinational MOUs and the functional affiliation with NATO
- 17/19 February 2004
  - Second HQ SACT COE Conference
- 06/07 April 2004
  - Second JAPCC Development Conference

# Historical Events

- 23 April 2004
  - DEU Air Staff sent initial JAPCC bidding list for an Authorised Manning Table (AMT) to RFAS Nations
- 21 May 2004
  - HQ SACT COS forwarded report on Further Manpower Savings to DIMS, highlighting the need for functional outsourcing (e.g. to COEs)
- 11 June 2004
  - MC approved NATO COE Accreditation Criteria
- 15 June 2004
  - Initial JAPCC Air Co-ordination Conference hosted by RFAS

# Historical Events

- 16 July 2004
  - JAPCC “White Smoke” Conference held at Kalkar; filling of posts within the Authorised Manning Table (AMT) agreed
- 16 August 2004
  - JAPCC “White Smoke” Bids confirmed by Sponsoring Nations
- 07 October 2004
  - JAPCC SRC Meeting for Stand-Up Budget 2005
- 17/18 November 2004
  - HQ SACT Initial Assessment Visit
- 13 December 2004
  - JAPCC MOU Signing Ceremony at HQ SACT



# Historical Events

- 16 December 2004
  - HQ SACT recommends JAPCC as a Centre of Excellence to the MC
- 07 January 2005
  - Flag Raising Ceremony with General Foglesong, First Director of the JAPCC
- 03 March 2005
  - Retroactive granting of the status as a NATO Military Body, as of 01 January 2005
- 27 February 2006
  - ROU fills JAPCC post number FC008

# *What the JAPCC Logo symbolises*

\* “Air” is to be understood as  
”Air and Space” or “Aerospace”

2 stars allude to the appropriate  
functional level of command at  
HQ SACT and the association  
with “Transformation” and  
“Capabilities”

Centre of logo repeats the HQ  
SACT logo to show the primary  
functional affiliation with NATO

Title reflects the intended level of  
expertise and authority (=competence)

GBR English spelling in  
reference to NATO procedures  
and to indicate the European-  
NATO focus

Outer ring-colour copies  
the USA symbol of “jointness”

3 inner rings represent the  
national colours of DEU  
as the host nation

Short-form selected for  
ease of international  
pronunciation

